

#### **Notice of Meeting**

#### **HEALTH SCRUTINY COMMITTEE**

Wednesday, 29 November 2023 - 7:00 pm Council Chamber, Town Hall, Barking

**Members:** Cllr Paul Robinson (Chair) Cllr Michel Pongo (Deputy Chair); Cllr Muhib Chowdhury, Cllr Irma Freeborn, Cllr Manzoor Hussain and Cllr Chris Rice

By Invitation: Cllr Maureen Worby

Date of publication: 21 November 2023 Fiona Taylor
Chief Executive

Contact Officer: Ayesha Malik Tel. 020 8227 2852 E-mail: ayesha.malik@lbbd.gov.uk

Please note that this meeting will be webcast via the Council's website. Members of the public wishing to attend the meeting in person can sit in the public gallery on the second floor of the Town Hall, which is not covered by the webcast cameras. To view the webcast online, click <a href="here">here</a> and select the relevant meeting (the weblink will be available at least 24-hours before the meeting).

#### **AGENDA**

- 1. Apologies for Absence
- 2. Declaration of Members' Interests

In accordance with the Council's Constitution, Members are asked to declare any interest they may have in any matter which is to be considered at this meeting.

- 3. Minutes To confirm as correct the minutes of the meeting held on 18 September 2023 (Pages 3 6)
- 4. Community Diagnostic Centre (Pages 7 15)
- 5. Appointment of Tony Chambers as Interim Chief Executive (Page 17)
- 6. Joint Health Overview and Scrutiny Committee 19th October 2023

The agenda reports pack and minutes of the last meeting of the Joint Health Overview and Scrutiny Committee can be accessed via: Browse meetings - Joint

#### Health Overview & Scrutiny Committee | The London Borough Of Havering

- 7. Minutes of the last HWBB/ICB (Committees in Common) meeting 12 September 2023 (Pages 19 23)
- 8. Work Programme (Pages 25 26)
- 9. Any other public items which the Chair decides are urgent
- 10. To consider whether it would be appropriate to pass a resolution to exclude the public and press from the remainder of the meeting due to the nature of the business to be transacted.

#### **Private Business**

The public and press have a legal right to attend Council meetings such as the Assembly, except where business is confidential or certain other sensitive information is to be discussed. The list below shows why items are in the private part of the agenda, with reference to the relevant legislation (the relevant paragraph of Part 1 of Schedule 12A of the Local Government Act 1972 as amended). *There are no such items at the time of preparing this agenda.* 

11. Any other confidential or exempt items which the Chair decides are urgent



Our Vision for Barking and Dagenham

## ONE BOROUGH; ONE COMMUNITY; NO-ONE LEFT BEHIND

#### **Our Priorities**

- Residents are supported during the current Cost-of-Living Crisis;
- Residents are safe, protected, and supported at their most vulnerable;
- Residents live healthier, happier, independent lives for longer;
- Residents prosper from good education, skills development, and secure employment;
- Residents benefit from inclusive growth and regeneration;
- Residents live in, and play their part in creating, safer, cleaner, and greener neighbourhoods;
- Residents live in good housing and avoid becoming homeless.

To support the delivery of these priorities, the Council will:

- Work in partnership;
- Engage and facilitate co-production;
- Be evidence-led and data driven;
- Focus on prevention and early intervention;
- Provide value for money;
- Be strengths-based;
- Strengthen risk management and compliance;
- Adopt a "Health in all policies" approach.



The Council has also established the following three objectives that will underpin its approach to equality, diversity, equity and inclusion:

- Addressing structural inequality: activity aimed at addressing inequalities related to the wider determinants of health and wellbeing, including unemployment, debt, and safety;
- Providing leadership in the community: activity related to community leadership, including faith, cohesion and integration; building awareness within the community throughout programme of equalities events;
- Fair and transparent services: activity aimed at addressing workforce issues related to leadership, recruitment, retention, and staff experience; organisational policies and processes including use of Equality Impact Assessments, commissioning practices and approach to social value.

## MINUTES OF HEALTH SCRUTINY COMMITTEE

Monday, 18 September 2023 (7:00 - 8:10 pm)

**Present:** Cllr Michel Pongo (Deputy Chair in the Chair), Cllr Muhib Chowdhury, Cllr Manzoor Hussain and Cllr Chris Rice

**Also Present:** Cllr Maureen Worby, Diane Jones, Manisha Modhvadia and Agnes Pilkauskiene

Apologies: Cllr Paul Robinson and Cllr Irma Freeborn

#### 13. Declaration of Members' Interests

Manisha Modhavadia of the Barking and Dagenham HealthWatch had worked in the maternity care at Queen's Hospital

Matthew Cole, Director of Public Health was a member of the Northeast London maternity system board.

As there were no decisions to be made at this meeting, the interests would be classed as non-pecuniary interests.

There were no other declarations of interest.

## 14. Minutes - To confirm as correct the minutes of the meeting held on 19 July 2023

The minutes of the meeting held on 19 July 2023 were confirmed as correct.

#### 15. Healthwatch report on Maternity Services

Barking and Dagenham Healthwatch presented the report on the Barking & Dagenham Healthwatch Maternity Project and Workplan for year.

The report was commissioned by North-East London Local Maternity and Neonatal Service following the development of the Maternity Equity and Equality Action Plan 2022. The report reviewed whether women who had received maternity care were given the choices on where to receive their care. The report also covered the impact of disparity of care amongst the BAME community.

It was important for women to be given the choice on where to receive maternity care; however, this would depend on the capacity of the chosen hospitals maternity ward, therefore women would not necessarily have a full choice. Women that had received antenatal care would be able to request to attend a particular clinic, which could take parking and transport into consideration.

The BAME community had received a worse quality of care compared to those in white ethnic background. The Equity and Equality work delved deeper into the

issues experienced by the BAME community upon receiving maternity care. Issues such as the referral process and experience while giving birth were highlighted in the Equity and Equality report.

Services across all hospitals was not adequate to meet the needs of all the demographic groups. Until the issues over access to healthcare had been addressed, healthcare services would continue to fail certain ethnic groups. The Equity and Equality Action plan recommended a helpline made available for pregnant women across North-East London with translating services being made available for non-English speaking patients.

An engagement project with local residents revealed concerns around the healthcare provisions which non-English speaking people received. Some residents believed that non-English speaking people would need to be encouraged to learn English otherwise the quality of healthcare they would receive would continue to be impacted. While other residents believed people had the right to receive the translation services. Residents voiced concerns over the risk non-English speaking patients faced in taking relatives to their appointments to act as translators. There could be a risk that the translation could be wrong or in the case of domestic abuse the wrong information my intentionally be given via translation.

There were particular pressures on midwives with the amount of time community midwives would spend with patients. It was reported that often procedures and instructions were not fully explained or made clear to the patient therefore the care provided was inadequate.

In response to a question regarding the referral process, the committee was advised that there were two routes for referrals. One route was through the GP and the other route was through self-referral. Self-referral could be done online, some websites would allow the user to change the language accordingly.

The report was noted.

#### 16. Change of Service at Barking Birthing Centre

The Chief Nursing Officer for North-East London ICB presented an updated report on the change of service provisions at Barking Community Birth Centre (BCBC).

Due to staffing related issues and operational pressures, the executive team at Newham Hospital had made the decision to suspend intrapartum care from 1 June 2023. Patients would still receive antenatal and post-natal appointments at BCBC.

Patients that planned to have their birth at BCBC had since been contacted and alternative arrangements had been made. Patients had been given the option to have a home birth or to attend the midwifery unit at Queens hospital. Patients who were classed as high risk would attend the main labour ward.

An action plan had been developed for the next steps for the maternity service and involved the recruitment of more midwives. There was a shortage of midwives and midwifery skills to provide care in a standalone birthing unit. Midwives were not getting enough experience in providing support which included emergency support to women in labour. Therefore, the Trust had identified the risk in the continuation

of the intrapartum care service without fully trained staff which resulted in the suspension of the service. It was unclear of when the BCBC would reopen.

The difficulty that the trust faced was to openly promote BCBC without the staff to support it. There was a significant recruitment plan which included overseas recruitment and local recruitment. The Trust had also worked closely with the Academy and Universities to develop trained student midwifes who could be recruited as qualified midwives. Newly hired midwives would go through a program in which they would be supported by experienced midwives. There were currently 40 midwifery students who would be qualified midwives by October.

The Director of Strategy for Newham Hospital responded to a question regarding the opening of the BCBC. It was a statutory obligation for the trust to provide safe care and Newham Hospital was assisting with discussion over the BCBC. A review of the three birthing centers in London would contribute to the BCBC outcome. Newham hospital itself had struggled to reach substantial staffing levels with 60 vacancies in the midwifery team.

The Women and Children's Health Divisional Director for Newham Hospital stated that midwives themselves raised concerns over risked imposed on intrapartum care in the BCBC.

A regular risk assessment was undertaken on for high-risk pregnancies to ensure both the baby and mother was well. There were specialist midwives who were working together to give pregnant women as much choice as possible on where to safely give birth.

In response to a question on whether the staffing issues would affect patients' safety, the Chief Nursing Officer for North-East London ICB advised the committee that to date there was no risk to patient's health; however, the midwives recognised that their competencies to manage risks if they should occur was inadequate.

The report was noted.

#### 17. Corporate Plan Targets - Health Outcomes and Inequality

The Consultant in Public Health presented the report on the Corporate Plan Targets, Health Outcomes, and Inequality.

The Barking and Dagenham Joint Health and Wellbeing Strategy had been developed to focus local health priorities across the system. Work had been undertaken to develop a monitoring framework with a shared outcomes alongside the Place level to together with the Barking and Dagenham Joint Health and Wellbeing Strategy 2023-2028. The framework would replace the outdated outputs performance reporting.

The monitoring framework would reflect the following:

 A core selection of outcomes which are being proposed for the London Borough of Barking and Dagenham's Corporate Plan 2023-26 performance framework;

- Outcomes aligned to NEL's Joint forward plan; and
- Local engagement with staff and partners.

The monitoring framework was discussed at the Committees in Common Development Session in July 2023. There was an intention to develop the framework through engagement and analysis over the autumn.

The resulting framework would be used as part of the framework for the Health Scrutiny Committee.

The report was noted.

## 18. Health & Wellbeing Board and ICB Sub-Committee (Committees in Common) - 26 June 2023

The minutes of the last Health & Wellbeing Board and ICB Sub-Committee were noted.

#### 19. Joint Health Overview and Scrutiny Committee - 27 July 2023

The minutes of the last Joint Health Overview and Scrutiny Committee (JHOSC) were noted.

#### 20. Work Programme

The work programme was noted.

#### **HEALTH SCRUTINY COMMITTEE**

#### Wednesday 29 November 2023

Title: Community Diagnostic Centre

## Report of the Chief Operating Officer, Barking, Havering and Redbridge University Hospital Trust (BHRUT)

Open Report	For Information
Wards Affected: All wards	Key Decision: No
Report Author: Christiane Zelenyanszki, Programme and Service Development Lead – Community Diagnostics	Contact Details: Email: christiane.zelenyanszki@nhs.net

Accountable Director: Fiona Wheeler, Chief Operating Officer, BHRUT

#### **Summary**

This report outlines an update on the progress of the new Community Diagnostic Centre (CDC) at the Barking Community Hospital (BCH).

As the demand for more diagnostic services (including checks, scans and tests) increases, the CDC at BCH will be able to accommodate for these changes as well as the growing population within the borough.

The opening of the new CDC will allow patients to benefit from a larger scope of diagnostic services, more specifically, the availability of 72,000 extra scans a year. A variety of scanning equipment such as MRI, CT and ultrasound will be available alongside consultation rooms, waiting areas and other public facilities such as hearing induction loops. Other new and innovative tests include cystosponge, colon capsules and transnasal endoscopy and a rapid asynchronous triage clinic for oral lesions.

Fiona Wheeler, Chief Operating Officer, Sas Banerjee, Clinical Cancer Lead and Christiane Zelenyanszki, Programme and Service Development Lead – Community Diagnostics will give a presentation on the new CDC to the Health Scrutiny Committee.

#### Recommendation(s)

The Health Scrutiny Committee is recommended to note.

#### Reason(s)

This report is for noting and allows the Committee to put questions to the officer presenting the report.



# Barking Community Diagnostic Centre

Barking and Dagenham Health Scrutiny Committee, 29 November 2023

- Fiona Wheeler, Chief Operating Officer
- Sas Banerjee, Clinical Cancer Lead
- Christiane Zelenyanszki, Programme and Service Development Lead – Community Diagnostics









# **Community Diagnostic Centres (CDC)**

CDCs are part of a national roll out to provide more diagnostic services (including checks, scans and tests) **away from acute hospitals**. While reducing pressure on hospitals, they also help to provide quicker access to tests, reduce inequalities and improve health outcomes.

### Why Barking Community Hospital (BCH)?

The demand for diagnostic services continues to rise, with waiting lists increasing from an average of 6 to 11 days in 2016, to 9 to 22 days in 2022.

BCH was chosen to help us meet growing demand and reduce health inequalities in

BCH was chosen to help us meet growing demand and reduce health inequalities in the borough which doesn't have an acute hospital.

A significant increase in population is expected in the borough over the next 20 to 30 years and the change in demographics will contribute to a 21% rise in the demand for services.

It is also easily accessible by bus, tube and other transport networks.



# The journey so far

- Engagement with Patient Advisory Group and Healthwatch colleagues (July 2021 to date)
- Site boosted with additional scanners and x-ray machines (September 2022)
- Planning permission approved (February 2023)
- Work to build the facility began off-site to minimise disruption (April)

NHS Providers case study on our CDC (May)

Professor Sir Mike Richards visits (June)

- Staff visit the factory to see the facility being built off-site (July)
- Foundation work began on-site (August)
- CDC craned into place on site (October)
- National Director of Diagnostics visits (October)







# Creating a centre for patients, by patients

We invested a lot of time in engaging with local residents, patients, Healthwatch colleagues and patient partners to ensure the centre meets the needs of our local communities - for example how we could make the CDC more comfortable and accessible, how we could improve patient experience, making appointments more convenient and so on

#### As a result of their feedback:

- ✓ Patients will receive free parking
- Calm pastel and pale colours throughout to make it more relaxing for all patients
- র্ম Floor to ceiling windows
- Ramps, lifts and accessible changing rooms run throughout, and all patient services are on the ground floor
- ✓ Landscaped outdoor space

- ✓ Increasing ways to book appointments
- Staff to be trained on how to communicate with all patients
- ✓ Continuous improvement of care and experience gathered through patient and staff survey before and after the CDC opens





# What the CDC will bring

- An extra 72,000 scans a year
- The CDC will house scanning equipment such as MRI, CT, and ultrasound alongside consultation rooms for a range of other tests
- Suitable waiting, changing and other public facilities, such as hearing induction loops, a landscaped outside space, and an accredited Changing Places facility the third across our sites
- ್ದ Local job opportunities
- Tests that will help patients with some cancer types get their diagnosis earlier
- New and innovative tests/pathways including cystosponge, colon capsules, and Transnasal endoscopy
- Rapid asynchronous triage clinic for oral lesions





## What's next?

- Work to continue ahead of the CDC's opening in spring 2024
- Ongoing engagement with stakeholders, patients and staff
- Working with Healthwatch on accessible information standards training
- Site visits for staff and stakeholders
- A trial run with a patient to understand the experience from their view
- An official opening

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St George's CDC (Hornchurch) embedded in the St George's Health and Wellbeing Hub





## **Future vision**





















**Pre-Assessment** 





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#### **HEALTH SCRUTINY COMMITTEE**

#### **29 November 2023**

**Title:** Appointment of Tony Chambers as Interim Chief Executive at Barking, Havering and Redbridge University Hospitals NHS Trust (BHRUT)

#### Report of the Chief Executive, BHRUT

Open Report	For Information
Wards Affected: None	Key Decision: No
Report Author: Charlie Reynolds	Contact Details:
Senior Communications Officer, Stakeholder &	charlie.reynolds@nhs.net
Community Engagement, BHRUT	

Accountable Director: Matthew Trainer, Chief Executive BHRUT

#### **Summary**

Matthew Trainer, Chief Executive at BHRUT will be providing a verbal update on the appointment of Tony Chambers as Interim Chief Executive BHRUT following the investigation and subsequent sentencing of Lucy Letby.

The verbal update provide assurance and inform the Health Scrutiny Committee on the basis of the decision made to appoint Tony Chambers to the interim Chief Executive position at BHRUT and update the Health Scrutiny Committee on a review that is currently being undertaken on decisions made during this period with a focus on any whistleblowing allegations that may have been made by BHRUT staff during Tony Chambers term as the interim Chief Executive.

#### Recommendation(s)

The Health Scrutiny Committee is recommended to note the report.

#### Reason(s)

This report is for noting and allows the Committee to put questions to the officer presenting the report.



# MINUTES OF HEALTH & WELLBEING BOARD and ICB SUB-COMMITTEE (COMMITTEES IN COMMON)

Tuesday, 12 September 2023 (5:00 - 6:18 pm)

**Present:** Cllr Maureen Worby (Chair), Matthew Cole, Selina Douglas, Cllr Syed Ghani, Dr Ramneek Hara, Manisha Modhvadia, Sharon Morrow, Charlotte Pomery, Dr Kanika Rai, Dr Shanika Sharma, Nathan Singleton, Fiona Taylor and Melody Williams

**Invited Guests, Officers and Others Present:** Alan Dawson, Annemarie Keliris, Debbie Harris, Christine Brand, Kelvin Hankins, Sarah Carter and Jackie McMillan

**Apologies:** Elaine Allegretti, Pooja Barot, Ann Hepworth, Cllr Jane Jones, Cllr Elizabeth Kangethe, Elspeth Paisley, Craig Nikolic and Fiona Russell

#### 13. Declaration of Members' Interests

There were no declarations of interest.

#### 14. Minutes (26 June 2023)

The minutes of the Health and Wellbeing Board and ICB Sub-Committee meeting held on 26 June 2023 confirmed as correct.

#### 15. Appointment of Deputy Chair

The Health and Wellbeing Board and ICB Sub-Committee agreed to appoint Charlotte Pomery, Executive Director, NHS North East London, as Deputy Chair for the 2023/24 municipal year.

#### 16. HWB Membership

The Chair introduced a report from the Council's Chief Executive relating to proposed changes to the membership of the Health and Wellbeing Board.

The proposals related to the reallocation of one of the two Barking and Havering and Redbridge University Hospitals NHS Trust (BHRUT) seats to Newham University Hospital (NUH), to reflect the greater role of NUH in providing patient services to local residents, and the inclusion of the local Independent NHS Complaints Advocate as a standing invited guest.

#### The Health and Wellbeing Board:

(i) Approved the reallocation of one of the two BHRUT seats on the Board to NUH and note that Simon Ashton, Chief Executive Officer at NUH, was expected to take up the seat (**Note**: NUH subsequently confirmed that the seat would be filled by Tom Ellis, NUH Director of Strategy);

- (ii) Agreed that the Independent NHS Complaints Advocate for Barking and Dagenham be given 'Standing Invited Guest' status on the HWB; and
- (iii) Noted that the appropriate amendments to Part 2, Chapter 7 of the Council Constitution shall be reported to the next meeting of the Assembly.

The ICB Sub-Committee noted the report.

#### 17. Carers Charter and Action Plan Update 2022/23

The Chair introduced a report from the Council's Commissioning Manager for Adults' Care and Support which provided the first annual update on the delivery and ongoing development of the Action Plan linked to the Carers Charter 2022-2025.

The Charter had been co-produced with unpaid carers from the Borough and was adopted by the HWB at its meeting on 12 January 2022 (Minute 40 refers). The Charter set out the Council's and its partners' commitment to carers in Barking and Dagenham and how they would be supported in their caring role. The Charter was accompanied by an Action Plan that acted as the framework for the delivery and development of services, working practices, and the identification and support of unpaid or informal carers in the Borough.

The Chair drew attention to the 2021 Census which showed that 1 in 14 of the Borough's residents, which represented approximately 14,000 individuals, were recorded as performing a caring role. However, the Council was only aware of approximately 4,000 of those individuals and whilst GP surgeries also recorded carer information, it was apparent that the majority of carers in the local community were unknown and unrecognised.

The Action Plan had been designed to represent an achievable, staggered programme of improvements and the Chair referred to several aspects, which included the greater involvement of carers in the hospital discharge pathway and signing-off of care plans, carers' assessments, training for front-line staff to raise awareness of carers and the support available to them, and support for young carers, such as respite.

Arising from the discussions, reference was also made to:

- The critical role of carers during the Covid-19 pandemic and the need to reflect their role in winter planning arrangements;
- The development of a Carers Strategy by the North East London Foundation Trust (NELFT) and the need to triangulate activities across the partnership to ensure consistent messaging and avoid duplication;
- The importance of Education, Health and Care (EHC) plans being in place for young carers and the role of Schools in identifying young carers to ensure they received the right support;
- The improvements being made in the sharing of relevant data across partner organisations; and
- The need to develop a partner-wide communications strategy that would help to identify carers and make them aware of the support available, with a particularly focus on those ethnic groups who were less likely to identify

themselves as carers.

#### The Health and Wellbeing Board and ICS Sub-Committee:

- (i) Noted the update on the delivery of the Carers Charter Action Plan, as detailed in Appendix 2 to the report; and
- (ii) Endorsed the sharing of relevant data by partners to support the delivery of the Action Plan.

#### 18. Barking and Dagenham Place Based Partnership 2023/2024 Winter Planning

The NHS North East London's Director of Partnership Impact and Delivery for Barking and Dagenham (DPID) introduced a report and presentation on the winter planning preparations across the Barking and Dagenham place-based partnership, which was underpinned by the Barking and Dagenham, Havering and Redbridge (BHR) Places Urgent and Emergency Care (UEC) Improvement Plan.

The Winter Plan for 2023/24 focused on the three core areas of prevention, hospital avoidance and discharge support. Priorities and key actions had been developed through a partnership workshop and would be developed further through the Adults and Children's Delivery Groups, ensuring it was responsive and dynamic.

The DPID commented on the additional impact that the cost-of-living crisis was having on the local community and referred to a number of health and equality pilot projects that would help to address some of those issues, which had been incorporated into the Winter Plan. Another key element of the Winter Plan related to national guidance issued by the Department of Health in July, which set out the responsibilities of ICBs and NHS Trusts in terms of High Intensity Interventions (HII) that covered 10 specific aspects. It was noted that the ICB actions would be led via the Place Based Partnerships and be amalgamated into the NHS NEL Plan.

A workshop held on 9 August was well attended by partners and discussed opportunities to strengthen the partnership response to winter resilience. The workshop focused on the areas of Right Care First Time, prevention, proactive care and discharge support. Some key themes that came out of the discussion included:

- Improving the communication channels between providers strengthening and improving access to a directory of services that enabled practitioners to refer to the full range of out of hospital services;
- Education and better communication with residents so they know how to access local community services and care for themselves and their families;
- Early preparation and taking a more proactive approach to planning engage with residents well ahead of winter so that they feel that they have a stake in what is being offered;
- Development of a robust response for people presenting with mental health conditions in the community;
- Optimising current services and pathways e.g. integrated case management, voluntary sector support post discharge;

• Improving the discharge process – better understand the reasons for delays for B&D residents and support early discharge planning.

Stemming from the issues referred to above, the DPID referred to the draft Winter Plan and UEC Improvement Strategy and Plan which were appended to the report, the funding required to support the initiatives for 2023/24 and key risks. The Committees in Common also heard from NHS NEL officers on a range of communication campaigns aimed at raising residents' awareness of where and how to access services, changing behaviours

Members very much welcomed the Winter Plan and made a number of observations, which included:

- Taking advantage of Community Hubs, several of which were based in healthrelated buildings, to deliver a combined health programme and the additional role that Homes and Money Hubs may be able to play;
- ➤ The need for accurate and timely intelligence to inform plans and respond to changing circumstances;
- > The need to reflect the important role of carers in addressing winter pressures;
- ➤ The work being undertaken with GPs and community pharmacists to promote awareness of the services they offer and avoid presentation at UECs;
- The importance of communications not referring to the term "inappropriate attendance" to avoid alienating those who may not have presented themselves at the correct service / location, and instead referring to "alternative options" for patients to receive a quick and appropriate response;
- ➤ The need for the 111 non-emergency contact service to be better informed of where individuals should be signposted to;
- ➤ The significant role of the Respiratory Service and wellness events in alleviating system pressures;
- ➤ The additional pressures likely to arise following the recent closure of the 120bed Chase View Care Home;
- The use of the Better Care Fund to meet challenges;
- ➤ Healthwatch had been commissioned by BHRUT to undertake a review of discharge arrangements, which would be shared with the Committees in Common at a later date;
- ➤ The need for robust monitoring of the impact of the Winter Plan and the communications supporting it.

An issue was also raised on whether a communications plan was being developed regarding the latest Covid variant. The Council's Director of Public Health advised on the current position and undertook to circulate relevant information to partners.

#### The Health and Wellbeing Board and ICS Sub-Committee:

- (i) Endorsed the Winter Plan 2023/24 as set out at Appendix 1 to the report and noted that it would be updated to reflect observations made at the meeting and any other relevant factors that may arise; and
- (ii) Approved the Demand and Capacity Investment Plan contained within the Winer Plan 2023/24.

## 19. Urgent Action - Extension to 0-19 Integrated Healthy Child Programme Service Contract

The Council's Chief Executive advised on action she had taken on behalf of the Health and Wellbeing Board in respect of approving a variation of the contract for the provision of the integrated 0-19 Healthy Child Programme with NELFT for a period of 16 months from 1 September 2023 to 31 December 2024, as a decision on the matter was required prior to this meeting.

The **Health and Wellbeing Board and ICS Sub-Committee** noted the action taken by the Council's Chief Executive, in accordance with the Urgent Action procedure under Part 2, Chapter 16, paragraph 4 of the Council Constitution, in relation to:

- (i) Agreeing to waive tendering requirements and approve the variation of the contract for the provision of the integrated 0-19 Healthy Child Programme with NELFT for a period of 16 months from 1 September 2023 to 31 December 2024, in accordance with the strategy set out in the report; and
- (ii) Delegating authority to the Director of Public Health, in consultation with the Cabinet Member for Adult Social Care and Health Integration, to enter into the extended contract and all other necessary or ancillary agreements with NELFT to fully implement and effect the proposals.

#### 20. Questions from the public

There were no additional questions from the public.

#### 21. Any other public items which the Chair decides are urgent

The Chair stressed the need for a more dynamic flow of information sharing amongst the various organisations, local authorities, Boards etc. to enable a better understanding of best practice and new initiatives across health-related services. Average national waiting times across health authorities and patient choice were given as examples to enable the Committees in Common to assess how the North East London area, and Barking and Dagenham in particular, compared with other areas.

The Executive Director, NHS NEL, advised that performance framework discussions were taking place and suggested that the matter could be considered in detail at the Adults and Children's Delivery Group, with a more succinct paper then presented to the Committees in Common. The Executive Director of Partnerships, NELFT, further advised that she was already discussing with partner organisations the collection and sharing of relevant local data with Place Based Partnerships and a presentation would be given at the next meeting of the Committees in Common.



### Work Programme 2023/24 (This is a live document which is subject to late changes)

Relevant Cabinet Member: Councillor Worby, Adult Social Care and Health Integration

Health Scrutiny Committee Chair: Councillor Paul Robinson				
Meeting	Agenda Items	Officer/ Organisation	Deadline to send to Governance Services	
7 February 2024	HSC Review Report on The Potential Voluntary Sector  Update on new 12-month shadow arrangements which launched from 26 June – review if this has improved accountability and engagement  NELFT CQC inspection – progress update  Stroke Neuro rehabilitation and prevention NEL update  Minutes of the last JHOSC meeting  Minutes of the last HWBB/ICB (Committees in Common) meeting	Rhodri Rowlands, Director of Community Participation and Prevention  Fiona Taylor (Accountable Officer for Place), jointly with NHS representatives  Melody Williams, Integrated Care Director, NELFT  Sharon Morrow  Cllr Paul Robinson, Chair of Health Scrutiny Committee  Leanna McPherson	Monday 22 January	

27 March 2024	Screening – cervical, breast, bowel, lung cancer  Minutes of the last JHOSC meeting  Minutes of the last HWBB/ICB (Committees in Common) meeting	Cancer Alliance – (Matthew Cole to coordinate)  Cllr Paul Robinson, Chair of Health Scrutiny Committee  Leanna McPherson	Monday 11 March
5 June 2024	Community Diagnostic Centre – progress update  Minutes of the last JHOSC meeting  Minutes of the last HWBB/ICB (Committees in Common) meeting – Date TBC	Anne Hepworth, BHRUT  Cllr Paul Robinson, Chair of Health Scrutiny Committee  Leanna McPherson	Monday 20 May